



Coffee With Council

FY14



Major Budget Events Calendar

City Manager and Staff Only

Budget Kickoff: Monday, January 7, 10:00 am. – Noon - City Council Chambers

Citywide PAC Meeting: Wednesday, January 23, (6:30 pm - 8:00 pm.) - NIS, 807 E. Main Street, Bldg 2

Quarterly Financial Update (regular City Council work sessions)

November 20, 2012 (1st Quarter FY13)

March 1, 2013 (2nd Quarter FY13 presented at the Budget Retreat)

May 23, 2013 (3rd Quarter FY13)

August 22, 2013 (4th Quarter FY13 – unaudited)

City Council Budget Retreats

Budget Guidelines/Economic Outlook/Strategic Plan: Friday, February 15, (8:30 am. - 5:00 pm.)

Durham Technical Community College, Phail Wynn Jr. Student Center, 1637 Lawson Street, Durham

Financial Projections/ /TBD: March 1, 8:30 am. - 5:00 pm. – Durham Technical Community College, Phail Wynn Jr. Student Center, 1637 Lawson Street, Durham



Major Budget Events Calendar

Coffees with Council (All meetings are open to all Durham residents.)

PAC 4 - Saturday, February 9 – 10:00 am. - 12:00 noon – Campus Hill Recreation Center, 2000 S. Alston Ave.

PAC 1 - Saturday, February 16 - 9:30 am. - 11:30 am. – Holton Career and Resource Center, Child Care Center, 2nd Floor, 401 North Driver Street, Durham, NC

PAC 5 - Thursday, March 14 – 5:30 pm. - 7:30 pm. – City Hall - Council Committee Room, (*Spanish translation required*)

PAC 3 - Saturday, March 9 – 10:00 am. - 12:00 noon – Lyon Park **Community** Family Life and Recreation Center, 1309 Halley St., Durham, NC

PAC 2 - Monday, March 11 - 6:00 pm. - 8:30 pm. – Durham Public Schools Resource Center, 2107 Hillandale Road, Durham, NC

Budget Public Hearings (regular City Council meetings)

Monday, March 4

Monday, June 3

Council work sessions on the budget (Committee Room, City Hall):

Wednesday, May 29 – Friday, May 31

(Flagged items / Follow-up items for City Council)

Other Budget Milestones at City Council Meetings

City Manager presents budget to City Council: Monday, May 20

Council adopts budget, CIP and related fee schedules and ordinances: Monday, June 17



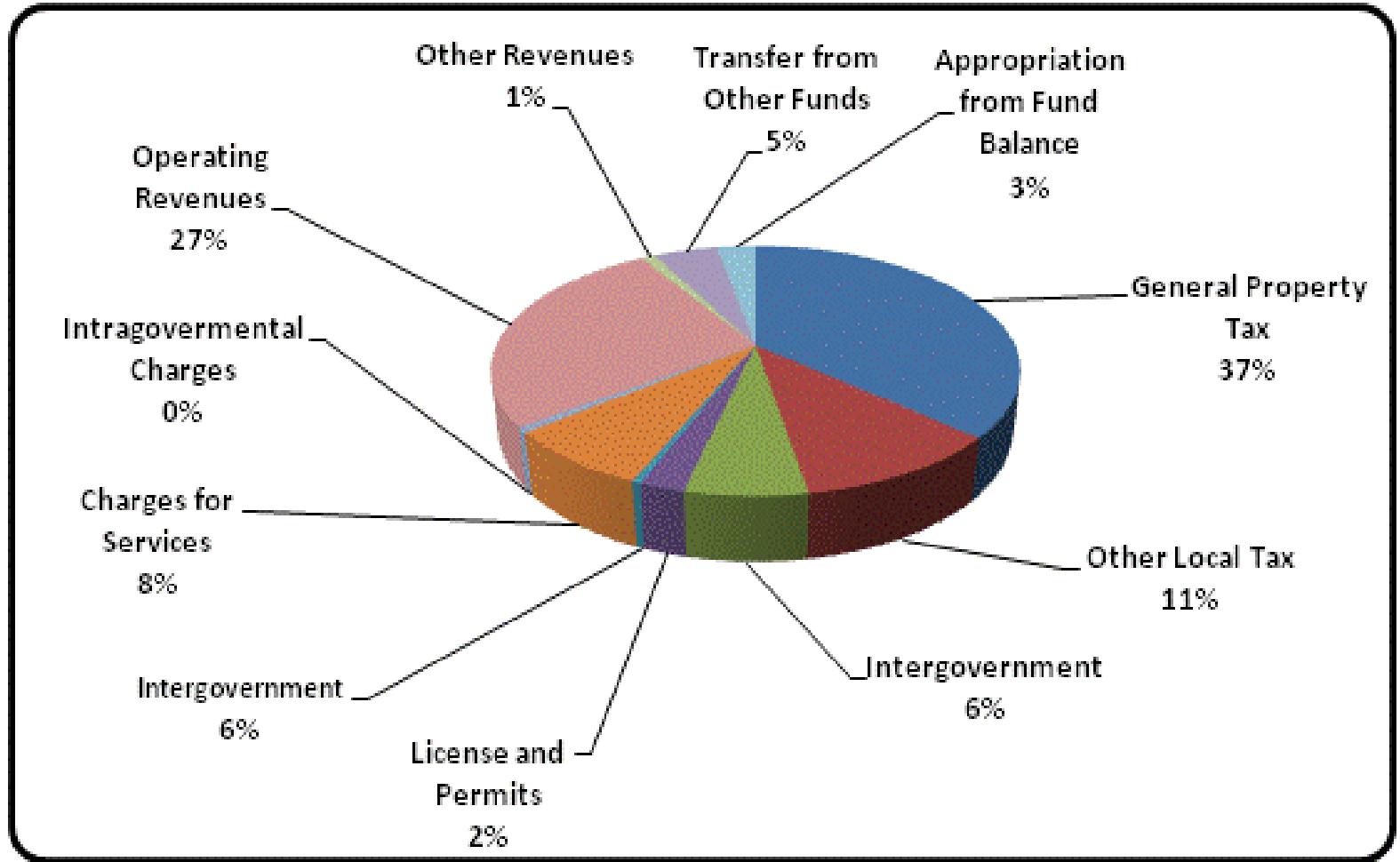
Fiscal Year 2012-13 Budget

- Total Budget \$373.2 million
 - General Fund \$176.7 million
 - 56% Property Taxes
 - 21.6% Sales Taxes and Hotel Tax
 - 12% State Shared Revenues
 - Water & Sewer Fund \$89.9million
 - All other Funds \$106.6 million
(Solid Waste Fund, Risk Fund, Stormwater Fund, Transit)
- Property tax rate increased by 1.00 (cents per \$100) for dedicated housing funding.
 - A penny on the tax rate = \$2.4 million
 - Tax Rate 56.75 (cents per \$100)
 - GF Operations = 40.03
 - Debt = 12.49
 - Transit = 3.23
 - Dedicated housing = 1.00

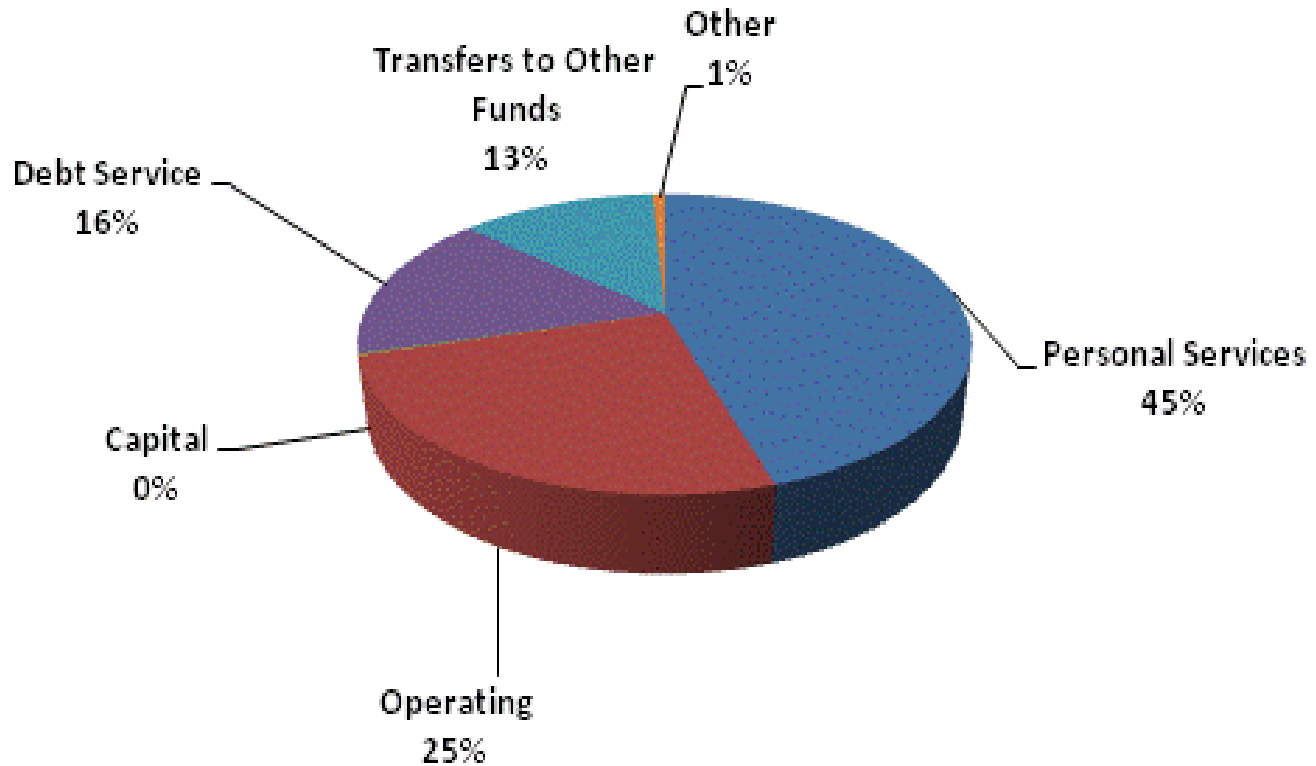




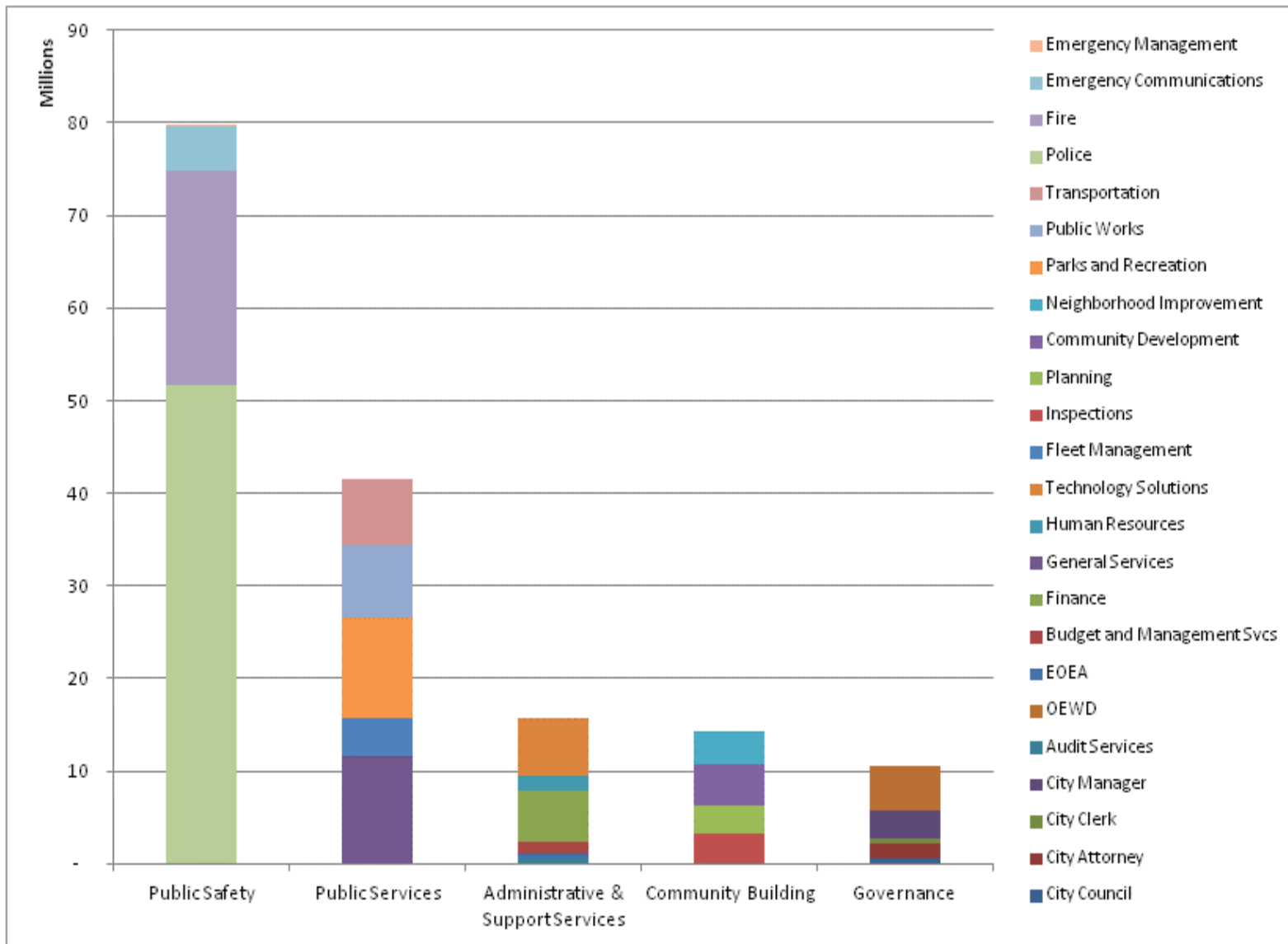
Summary of Revenues – All Funds



Summary of Expenditures – All Funds



GF Expenditures – Budget Group





FY 2014 Budget Outlook

- The initial forecast estimates that we begin the budget development process with a \$5.2 million gap.
- Economy is still presenting some challenges but revenues are growing slowly.
- Fund balance will still not be a source of funding.
- Program expansions are still not likely without additional revenues or savings from program/service reductions.
- Pay and benefit restoration continues to be a priority.



FY 2014 Budget Outlook

- Undetermined at this point whether federal, state or county governments will reduce any of the City's major revenues next year.
- Sales Tax revenue remains unpredictable.
- More information after completion of 2nd Quarter Financial Report (in progress).

Capital Projects



- Vehicle replacement, fundable CIP, and new capital projects will continue to be a challenge in FY14.
- We will continue to fund priority capital needs such as deferred maintenance and street resurfacing



Capital Projects

- Approximately 24 general fund capital projects competing for limited funding resources.
- Exceptions are projects with a dedicated funding source (W&S, Stormwater, etc).
- Focus on Fundable CIP, and a comprehensive strategy for capital assets.



We will continue to....

- prioritize programs and services
- revise processes for better results
- inform and engage our citizens in prioritizing programs and services
- evaluate programs based on need/demand for service and cost/benefit
- evaluate programs/services for efficiency and effectiveness
- make data-driven decisions



City Council Goals

1. Strong and Diverse Economy
2. Safe and Secure Community
3. Thriving Livable Neighborhoods
4. Well Managed City
5. Stewardship of City's Physical Assets



Strategic Plan Update Process





- Major plan refresh every two years
- Opportunity to realign objectives, measures, and initiatives as needed
- All completed initiatives are archived and placed on the Strategic Plan website www.durhamnc.gov/strategicplan
- New initiatives are added and prioritized for FY13, FY14, and FY15
- Strategic Plan website is updated
- Dashboard data is updated following the adoption, by City Council, of the revised Strategic Plan



Community and Staff Input

- **Three Community Visioning sessions were conducted / Fall 2012**
 - N. Durham Library
 - S. Durham Library
 - Holton School
- **Residents were asked:**
 - About their vision of the community and told to prioritize their ideas
 - About specific programs or activities that the City should take on to achieve these priorities
- **On-line and paper surveys completed by over 300 individuals**
 - Residents
 - Stakeholders
 - PACs
 - Staff
- **Focus group conducted with front line City staff**

What the Data is Telling Us

- **Outcome Measures** meeting or exceeding targets increased from 36% to 48% during last six months 
- **Objectives** meeting or exceeding targets increased from 33% to 43% during last six months 
- **Intermediate Measures** meeting or exceeding targets increased from 24% to 41% during last six months 
- **Initiatives** meeting or exceeding targets increased from 38% to 57% during last six months 

The organization is trending in the right direction

